STRENGTHS - WEAKNESS - OPPORTUNITY - THREATS

STRENGTHS

1 - Rural character

2 - Location

3 - Small town USA

4 - Lake

5 - Agriculture

Not in the "hub" Own aquifer **Tourist attraction** Recreation Soil **Business friendly** School system Air quality Multi-generational families Median income in average range Survey response Community engagement Town water - quality varies

WEAKNESSES

1 - Lack of parking for rail trail

1 - Lack of healthcare – people and pets 2 - Town employment opportunities (lack of)

2 - Safety patrol on lake

3 - Town center

3 - Poor mix of retail/commercial/industrial

4 - Senior center utilized

5 - Road conditions

5 - Annual water restrictions

5 - College Highway business strip

Public transit EV charging station access Police shortage No town identity Lack of grocery store options



1 - Mixed use development

2 - Improve roads

3 - Smart growth/balance

4 - Acquire open space

5 - Cannabis growth/sales 5 - Community center for youth

Expand seasonal recreational activities Fiber optics Dog park Pool/spray park Control size of development Change tax rate Healthcare centers Affordable housing Improve senior center activities Town trash pickup

1 - Loss of farms

2 - Unfunded mandates

2 - Big box retail development

3 - Commercial development

3 - Illegal drugs

3 - Education system - curriculum
4 - Electricity/gas prices
4 - Climate change – storms, droughts, flooding
4 - Thoughts about "enough" suitable housing

5 - Aging population

Residential development Lake health Industrial restricted zone on aquifer **Light pollution** Viruses Air quality Declining school enrollment

OPPORTUNITIES THREATS

STRENGTHS - WEAKNESS - OPPORTUNITY - THREATS

STRENGTHS

1 - Lakes

2 - Agriculture

3 - Rural character/charm/small town

4 - Recreational areas

5 - Local business

History of town Scenery/topography Schools People/community/vested-ness/loyalty Involvement/participation Town government/purest form of government Committed town officials

WEAKNESSES

1 - Lack of cable/internet/options/utilities

2 - Unplanned growth

3 - Lack of downtown aesthetic cohesion/flow

4 - Lack of sidewalks

5 - Pioneer Dairy's current condition

5 - Political unrest

Roads/maintenance
Large parcels of land for sale
Unkempt business properties
Telephone poles on sidewalks
Aging population
Ratio of residents who also work in town/don't work in town
Lack of choices – groceries
Other shopping
Oversaturation of used car lots



1 - Opportunities for farmland

2 - Residential and business growth/ development

2 - Lack of affordability for current and incoming residents

3 - Overcrowding of lakes

4 - Loss/overusage/pollution of land/ natural resources

5 - Losing small town charm

Political discourse
Housing costs
Current zoning
Lack of action plan/lack of implementation of
Master Plan
Loss of green space to development
Not attracting young/new families
Population decrease
Residential tax increases
Stale tax base
Climate change
Non-maintenance of lakes

1 - Loss of farmland and open space properties

2 - Invest in infrastructure

2 - Stay current with technology and options

3 - Save historic buildings

4 - Controlled growth

4 - Creating aesthetically-pleasing downtowns

5 - Incentivize green energy for business

5 - Resolving water shortage

5 - Sewer expansion

Bring new business opportunities Dog park Splash pad

OPPORTUNITIES THREATS

STRENGTHS - WEAKNESS - OPPORTUNITY - THREATS

STRENGTHS

- 1 Safe community
- 1 Rural feel
- 2 Small community
- 2 Land conservation
- 3 Recreation opportunities
- 4 Lake
- 5 Location
- 5 Transfer station

Fresh farmstands Right to farm community

Campus style school Recreation center - childcare/location

Police/fire

Library

Senior Center

Road conditions / snow removal

Diverse wildlife

WEAKNESSES

- 1 Cost of development versus benefits
- 1 No town common/center
- 2 Lack of fiber optics
- 2 Lack of small business/empty storefronts
- 3 Stuck with Comcast
- 3 No cohesive development
- 3 Lack of infrastructure to support development
- 4 Declining MCAS scores/academics
- 4 Lack of transportation
- 5 Depot Street/Powdermill intersection
- 5 Lack of economic development for community
- 5 Strip style development

Sidewalks

Lack of community involvement Residential communications

- 1 More land protection/funding
- 2 Lease town land back to farms
- 2 Retain independent farms
- 3 Pickleball courts at old tennis courts
 3 Fiber optics/Whip City collaboration
 3 Support FFA/4H clubs growth

- 3 Dog park 3 Trader Joe's/food store alternative
- 4 Town to support recreation center activities

- 4 EV charging stations
 4 EV for town vehicles
 4 Clear rail trail for winter use
- 4 Alternative farming options
- 5 Awareness of farm safety-teach
- 5 MX track promotion/use

Outreach for economic development (proactive vs. reactive)

Town maintenance of public land

Year round recreation

Farm to table restaurant

- 1 Distrust of town government
- 2 Natural resource protection
- 2 Aquifer protection 3 Lack of transparency
- 3 Large home development
- 4 School safety measures
- 4 Development related impacts (ie traffic school system)
- 4 Gated community infrastructure failure (ie.
- 5 Lack of engagement by the next generation

City people not respecting private property **Global warming**

OPPORTUNITIES THREATS

STRENGTHS - WEAKNESS - OPPORTUNITY - THREATS

STRENGTHS

1 - Rural landscape

2 - Geographic location

3 - Small town feel and charm

4 - Lake

5 - Farms/agriculture/access to fresh food

Small, dedicated group of people who volunteer Residential spaces

Wildlife management area

School system

Southwick Recreation Center services and projects

Historical society

Community commitment to environmental quality

Green space

Churches – good variety

Quality, maintained sidewalks

Mostly good restaurants Events/civic events

Emergency services

Winter road plowing

Charity/food drive

Library

Growing number of involved citizens

Access to retail; grocery store, gas, pharmacy

WEAKNESSES

1 - Lack of diversity

2 - Lack of affordable housing

2 - Not a walkable community

2 - Resistance to change and growth

2 - Not enough retail/restaurants options

3 - Obtaining and maintaining more public recreational opportunities/facilities

3 - Lack of dog park 4 - Lack of multifamily housing/apartments

5 - Lack of public transportation

5 - Not enough sidewalks/inaccessible sidewalks

Lack of adoption of technology/teaching in school system

Lack of tree belt

Lack of sidewalk cleaning/snow removal Lack of recreational/exercising walking systems and cycling/bike lanes



- 1 Increase town government communication with public
- 1 Land acquisition for passive recreational, landscaped space (a la Stanley)
- 1 High speed internet/town-based
- 2 Create Central Downtown
- 3 Improve sustainability solar, EV charging
- 4 Resolve water access issues
- 4 Centralizing town-wide communication
- 4 Protect water resources
- 4 More access to culture/arts
- 5 School technology programs
- 5 Higher quality retail/more diverse retail
- 5 Improve existing recreational areas

Increase promotion of recreational opportunities More sewage More diverse restaurants Improve walking options

1 - Unmanaged/unplanned development

2 - Lack of sustainable, resilient/hardened infrastructure

3 - Lack of easily accessible and clear municipal information

3 - Climate change

3 - Being unprepared for population growth and

4 - Loss of farmland/loss of local food sources

4 - Lack of volunteerism and its culture

5 - Lack of affordable housing

5 - Lack of funding to improve community

Lake maintenance/lack of protections Lack of public access to lake

Lack of safety enforcement across town and lakes

Loss of forests/trees

Lack of civic engagement of town residents Lack of enforcement of existing regulations Water quality and supply

OPPORTUNITIES THREATS

STRENGTHS - WEAKNESS - OPPORTUNITY - THREATS

STRENGTHS

1 - Farming land Should be able to grow many types of crops

2 - Proximity to major cities and Turnpike

3 - Lake's natural resources

4 - Proximity to skiing

5 - Tax rate

Basic services - fire police schools library Infrastructure **Rail Trail**

WEAKNESSES

1 - Drinking water quality issues

2 - What is keeping the next generation to stay in Southwick?

3 - Need to expand tax base beyond residential Need the right type of business

4 - Infrastructures

Need sewer, fiber, gas, etc. to promote growth

5 - Road conditions

5 - Social services - mental health, drug addiction, elderly services not available

Water restrictions

More difficult to sell house

Infrastructure - culvert failure leads to road closure

Need to preserve the lakes takes time and resources

Boat patrols

How to service electric boats?



1 - Expand recreation, arts, festivals, etc

2 - Put together a new business strategy

3 - Renewable energy in open space - i.e. solar

4 - Farming land

Should be able to grow many types of crops

· Open space can attract different types of growth

Electric vehicle service stations

Can attract more people to move here

Automation is changing certain jobs Potential to bring in new businesses

Aging population

Need assisted living and/or more smaller. affordable homes

1 - Aging population

Need more services not currently available Mass exodus when downsizing

2 - Pollution of lake water

3 - Having a large enough tax base

Automation changing certain jobs

Losing businesses to other communities Need to watch what is being put onto lawns chemicals and fertilizers lead to pollution

Climate change impacts to farming community

OPPORTUNITIES

THREATS

What has not worked well in the past and why?

- · 1997 Master Plan effort
- Appearance of Planning Board and Select Board process

What has worked well in the past and why?

- · Preserving land i.e. North Pond
- · Places to walk

What in Town could be improved and how?

Road conditions

If you could change one thing, what would it be?

· Stronger business development strategy

What is missing in Town?

· Entertainment and activities

ADDITIONAL QUESTIONS

STRENGTHS - WEAKNESS - OPPORTUNITY - THREATS

STRENGTHS

1 - Recreational community (land, Rec Center, Rail Trail, Lakes)

2 - School campus buildings are updated + track

3 - CharmAgricultural history & Historical society

Police and fire departments work well with community

Town came together around galvanizing points We're at the foothills of the Berkshires Signage to support small business near town hall Farms & farm stands for fresh food

WEAKNESSES

1 - Town appeal & charm are slipping away from 6-10 years ago

(Neon lights at businesses, Downtown is not visually appealing, Not capitalizing on the town's charm, Traffic in center of town, Not walkable – lack cohesiveness)

2 - Recreation

(Not enough parking for Rail Trail access, Management of lake maintenance / cleanliness / trash, Rec Center needs assistance & buildings are in disarray due to lack of support)

3 - Affordability for older and/or fixed income residents

All residents pay the same tax rates (fixed income pay the same as working age but don't have the same use of services), limited opportunities for multigenerational living

Dump/transfer station needs support for a better traffic & usability flow, road & culvert also needs work at entrance School budget limitations Road upkeep

1 - Getting a handle on the center of town – planned vision for its visual appeal, commercialized or not growth, traffic & walkability, attractiveness for visitors from out of town

Another light between Big Y & Southwick Inn to help slow down center of town traffic, Town can become a destination & not just a pass through (become basecamp to Berkshires), More sidewalks increase likelihood that people will stay in town & not pass through, Visitor friendly, walkable with shops & restaurants, Modeled after Simsbury, Appeal of town with organized development, especially in center of town (mixed use), Attractive looking town / curb appeal.

(More attractive & vibrant downtown area with visual guidelines/standards (no neon signs – swap in wood with incentives to business to make the change)

Blend history into future modernization Court sports: pickle, tennis

Keep 55+ community active & engaged in town (walkable matters) – extend sidewalks beyond center of town Grants available for dump for swap shop & road upkeep Promote & support small business more to help keep a mixed tax revenue base

Preserving land, creating land donation programs, especially in/near downtown area corridors

Allow flexible housing options (e.g. in law apartments, multigenerational living) Flexible or varied tax rates for graded resident vs business

OPPORTUNITIES

1 - Not capitalizing on the center of town opportunity from above

(Too much commercialization especially without organized growth plan – starting to feel like Riverdale Rd, not containing industrialized areas to certain zones (but do recognize we need mixed growth), Lack off street parking to support us being a destination town, Losing our farm land / visual appeal especially in / near downtown areas, Not curbing degradation of town appeal)

Cut down on redundancy in mix of businesses (e.g. one dollar store; not two) Ignoring land preservation

THREATS